

technical advisory committee definition

technical advisory committee definition refers to a specialized group of experts assembled to provide guidance, recommendations, and technical expertise on specific projects, policies, or organizational initiatives. These committees play a crucial role in ensuring that decisions are informed by the latest technical knowledge and best practices. Typically composed of professionals with diverse backgrounds relevant to the subject matter, technical advisory committees help organizations navigate complex challenges and improve outcomes. Understanding the purpose, structure, and functions of a technical advisory committee is essential for organizations looking to leverage expert advice effectively. This article explores the comprehensive definition of technical advisory committees, their roles and responsibilities, formation processes, and benefits to organizations. The following sections provide a detailed overview to enhance clarity and practical understanding.

- Definition and Purpose of Technical Advisory Committees
- Roles and Responsibilities
- Formation and Composition
- Functions and Activities
- Benefits of Technical Advisory Committees
- Challenges and Best Practices

Definition and Purpose of Technical Advisory Committees

A technical advisory committee (TAC) is a formally established group of subject matter experts who provide strategic advice and technical recommendations to organizations, government agencies, or projects. The primary purpose of a TAC is to offer informed, unbiased, and evidence-based guidance that supports decision-making processes. These committees are often instituted in contexts where specialized knowledge is critical, such as engineering projects, environmental programs, public health initiatives, and technology development.

Technical advisory committees serve as a bridge between technical experts and organizational leaders, ensuring that complex technical considerations are effectively communicated and integrated into policy or project frameworks. Their input helps reduce risks, enhance project quality, and align initiatives with industry standards and regulatory requirements.

Roles and Responsibilities

The roles and responsibilities of a technical advisory committee vary depending on the organization's objectives and the scope of the committee's mandate. However, several core functions are common across most TACs.

Providing Expert Recommendations

One of the primary responsibilities of a technical advisory committee is to analyze technical data and provide recommendations based on their expertise. This includes evaluating project proposals, reviewing research findings, and advising on technical feasibility and innovation.

Ensuring Compliance and Standards

Technical advisory committees often help ensure that initiatives comply with relevant laws, regulations, and industry standards. This role is crucial for maintaining quality control and minimizing legal or regulatory risks.

Facilitating Communication

These committees act as liaisons between technical experts and decision-makers, translating complex technical information into actionable insights. This facilitates clearer communication and better understanding among stakeholders.

Monitoring and Evaluation

Some technical advisory committees are tasked with ongoing monitoring of projects or programs, providing feedback on progress, and recommending adjustments to improve outcomes.

Formation and Composition

The formation of a technical advisory committee involves the careful selection of members who possess relevant expertise and experience. The composition of the committee is critical to its effectiveness.

Selection Criteria

Members are typically chosen based on their qualifications, professional background, and ability to contribute diverse perspectives. Criteria may include academic credentials, industry experience, and previous advisory roles.

Committee Size and Diversity

The size of a technical advisory committee varies but is generally kept manageable to facilitate effective discussions, often ranging from 5 to 15 members. Diversity in expertise, sector representation, and geographic knowledge enhances the committee's capacity to address complex issues comprehensively.

Appointment Process

Appointments can be made by organizational leadership, government bodies, or other authorities. Terms of service, roles, and expectations are typically defined in formal charters or terms of reference.

Functions and Activities

Technical advisory committees engage in a range of functions and activities that support organizational goals and project success.

Reviewing Technical Documentation

Committees review reports, plans, and technical documents to assess their accuracy, completeness, and relevance. This helps ensure that the information used for decision-making is reliable.

Conducting Technical Assessments

Members may perform assessments or evaluations of technologies, methodologies, or project approaches to determine suitability and efficiency.

Organizing Workshops and Meetings

Regular meetings and workshops are held to discuss ongoing issues, share insights, and develop consensus on technical matters.

Advising on Risk Management

Technical advisory committees help identify potential risks and recommend mitigation strategies to safeguard project objectives.

Supporting Policy Development

They contribute to the formulation of technical policies, guidelines, and standards that guide organizational or governmental actions.

Benefits of Technical Advisory Committees

Implementing a technical advisory committee offers numerous advantages to organizations and projects.

- **Access to Expert Knowledge:** Organizations gain access to specialized expertise that may not be available internally.
- **Improved Decision-Making:** Expert advice leads to better-informed decisions, reducing errors and enhancing outcomes.
- **Risk Reduction:** Identifying technical risks early helps avoid costly mistakes and ensures compliance.
- **Enhanced Credibility:** The involvement of recognized experts increases stakeholder confidence.
- **Innovation Promotion:** Committees encourage the adoption of new technologies and innovative approaches.
- **Facilitated Collaboration:** Bringing together diverse experts fosters interdisciplinary collaboration and knowledge sharing.

Challenges and Best Practices

While technical advisory committees offer significant benefits, they also face challenges that can impact their effectiveness.

Common Challenges

- **Member Engagement:** Ensuring active participation and commitment from committee members can be difficult.
- **Conflict of Interest:** Managing potential conflicts to maintain objectivity requires clear policies.
- **Communication Barriers:** Technical jargon and differing perspectives may hinder clear communication.
- **Decision-Making Delays:** Reaching consensus among diverse experts can slow down processes.
- **Resource Constraints:** Limited time and funding may restrict committee activities.

Best Practices for Effective Technical Advisory Committees

1. **Establish Clear Objectives:** Define the committee's purpose, scope, and expected outcomes from the outset.
2. **Select Diverse Expertise:** Include members with complementary skills and backgrounds.
3. **Develop Transparent Procedures:** Implement clear guidelines for meetings, decision-making, and conflict resolution.
4. **Promote Open Communication:** Encourage respectful dialogue and facilitate understanding among members.
5. **Regularly Evaluate Performance:** Assess the committee's effectiveness and make adjustments as needed.
6. **Provide Adequate Support:** Ensure logistical, administrative, and financial resources are available.

Frequently Asked Questions

What is a Technical Advisory Committee (TAC)?

A Technical Advisory Committee (TAC) is a group of experts who provide guidance, advice, and recommendations on technical matters to organizations, projects, or government bodies to ensure informed decision-making.

What roles does a Technical Advisory Committee typically play?

A Technical Advisory Committee typically reviews technical plans, evaluates project feasibility, ensures compliance with standards, offers expert opinions, and helps mitigate risks in technical projects or initiatives.

How is a Technical Advisory Committee formed?

A Technical Advisory Committee is usually formed by selecting members with relevant expertise and experience in the technical area of interest, often appointed by the governing organization or project leadership.

What industries commonly use Technical Advisory Committees?

Technical Advisory Committees are commonly used in industries such as engineering, information technology, healthcare, environmental management, infrastructure development, and scientific research.

What is the difference between a Technical Advisory Committee and a Steering Committee?

A Technical Advisory Committee focuses on providing expert technical advice and recommendations, while a Steering Committee typically oversees the overall direction, governance, and strategic decisions of a project or organization.

How often does a Technical Advisory Committee meet?

The meeting frequency of a Technical Advisory Committee varies depending on the project's needs but generally ranges from monthly to quarterly sessions to review progress and provide guidance.

Are the recommendations of a Technical Advisory Committee binding?

Recommendations from a Technical Advisory Committee are generally advisory and not legally binding; however, they carry significant weight in decision-making due to the expertise of the members.

What qualifications are important for members of a Technical Advisory Committee?

Members of a Technical Advisory Committee should have relevant technical expertise, practical experience, problem-solving skills, and the ability to communicate effectively to provide valuable guidance and insights.

Additional Resources

1. *Understanding Technical Advisory Committees: Roles and Responsibilities*

This book provides a comprehensive overview of the structure and function of technical advisory committees (TACs). It explains how TACs contribute to decision-making processes by offering expert advice on technical matters. The text includes best practices for forming, managing, and evaluating these committees in various industries.

2. *The Essential Guide to Technical Advisory Committees in Science and Technology*

Focused on scientific and technological fields, this guide delves into the critical role that technical advisory committees play in research and development projects. It discusses the selection of members, the scope of their advisory roles, and how their recommendations influence policy and innovation.

3. *Technical Advisory Committees: Frameworks for Effective Governance*

This book explores governance models for technical advisory committees, highlighting frameworks that ensure transparency, accountability, and effectiveness. It offers case studies from government agencies and private sectors to illustrate successful committee management and stakeholder engagement.

4. *Building High-Impact Technical Advisory Committees*

A practical manual aimed at organizations looking to establish or improve technical advisory committees. It covers topics such as defining committee objectives, recruiting expert members, facilitating productive meetings, and leveraging committee insights to drive organizational success.

5. *Technical Advisory Committees in Regulatory Environments*

Examining the intersection of technical advisory committees and regulatory bodies, this book outlines how TACs support regulatory compliance and policy formulation. It discusses the challenges and ethical considerations involved in providing impartial, evidence-based advice to regulators.

6. *Effective Communication Strategies for Technical Advisory Committees*

This title focuses on enhancing communication within technical advisory committees and between committees and stakeholders. It offers strategies for clear reporting, conflict resolution, and presenting complex technical information in understandable ways to decision-makers.

7. *The Role of Technical Advisory Committees in Public Health and Safety*

Highlighting the importance of TACs in public health sectors, this book discusses how committees advise on emerging health threats, safety standards, and best practices. It includes examples from epidemiology, environmental health, and emergency response advisory committees.

8. *Legal and Ethical Considerations for Technical Advisory Committees*

Addressing the legal frameworks and ethical issues surrounding technical advisory committees, this

book guides readers through compliance, confidentiality, conflict of interest, and liability concerns. It is an essential resource for committee members and organizers to maintain integrity and trust.

9. *Strategic Planning and Evaluation of Technical Advisory Committees*

This book offers methodologies for the strategic planning, performance measurement, and continuous improvement of technical advisory committees. It provides tools to assess committee impact, optimize resource allocation, and align advisory activities with organizational goals.

Technical Advisory Committee Definition

Find other PDF articles:

<https://staging.devenscommunity.com/archive-library-102/pdf?dataid=hkS26-4666&title=bedroom-commands-game-questions.pdf>

technical advisory committee definition: Second Meeting of the Technical Advisory Committee of the FAO Project Management of Tuna Fishing Capacity: Conservation and Socio-economics Food and Agriculture Organization of the United Nations, 2005-01-01 This publication contains papers relating to the FAO project on tuna fisheries management. Topics discussed include: the development of tuna fisheries and resources, trends in tuna catches and market influences, the status of tuna stocks, fishing capacity of industrial tuna purse-seine and longline fleets, a global study of non-industrial tuna fisheries, problems of illegal, unreported and unregulated fishing and overcapacity of tuna fishing vessels.

technical advisory committee definition: *Federal Register* , 2006

technical advisory committee definition: National Gas Survey: Report of the Supply-Technical Advisory Committee, Study Subgroup on Gas Reserves and Resources Classifications, National Gas Survey to the Federal Power commission United States. Federal Power Commission, 1976

technical advisory committee definition: **Export Administration Regulations** United States. Bureau of Industry and Security, 2008

technical advisory committee definition: Export Administration Regulations United States. Bureau of Export Administration, 1999

technical advisory committee definition: United States Code United States, 2013 The United States Code is the official codification of the general and permanent laws of the United States of America. The Code was first published in 1926, and a new edition of the code has been published every six years since 1934. The 2012 edition of the Code incorporates laws enacted through the One Hundred Twelfth Congress, Second Session, the last of which was signed by the President on January 15, 2013. It does not include laws of the One Hundred Thirteenth Congress, First Session, enacted between January 2, 2013, the date it convened, and January 15, 2013. By statutory authority this edition may be cited U.S.C. 2012 ed. As adopted in 1926, the Code established prima facie the general and permanent laws of the United States. The underlying statutes reprinted in the Code remained in effect and controlled over the Code in case of any discrepancy. In 1947, Congress began enacting individual titles of the Code into positive law. When a title is enacted into positive law, the underlying statutes are repealed and the title then becomes legal evidence of the law. Currently, 26 of the 51 titles in the Code have been so enacted. These are identified in the table of titles near the beginning of each volume. The Law Revision Counsel of the House of Representatives continues to prepare legislation pursuant to 2 U.S.C. 285b to enact the remainder of the Code, on a title-by-title

basis, into positive law. The 2012 edition of the Code was prepared and published under the supervision of Ralph V. Seep, Law Revision Counsel. Grateful acknowledgment is made of the contributions by all who helped in this work, particularly the staffs of the Office of the Law Revision Counsel and the Government Printing Office--Preface.

technical advisory committee definition: Journal of the House of Representatives of the United States United States. Congress. House, 2006 Some vols. include supplemental journals of such proceedings of the sessions, as, during the time they were depending, were ordered to be kept secret, and respecting which the injunction of secrecy was afterwards taken off by the order of the House.

technical advisory committee definition: *Export Administration Bulletin* United States. Bureau of Export Administration, 2000

technical advisory committee definition: The Journal of the Assembly During the ... Session of the Legislature of the State of California California. Legislature. Assembly, 1972

technical advisory committee definition: *Journal of the Assembly, Legislature of the State of California* California. Legislature. Assembly, 1972

technical advisory committee definition: **Congressional Record** United States. Congress, 2000

technical advisory committee definition: *Export Administration Regulations* United States. Office of Export Administration, 1979-06

technical advisory committee definition: *Statutes of California and Digests of Measures* California, 1972

technical advisory committee definition: **Export Administration Report** United States. Bureau of East-West Trade, 1973

technical advisory committee definition: **Export Control** United States. Bureau of East-West Trade, 1972

technical advisory committee definition: **Export Administration Annual Report** United States. Office of Export Administration, 1973

technical advisory committee definition: Export Administration Annual Report ... and ... Report on Foreign Policy Export Controls United States. Bureau of Export Administration, 1998

technical advisory committee definition: *Current Control Bulletin* United States. Office of Export Administration, 2005

technical advisory committee definition: **Export Administration Annual Report** United States. Bureau of Export Administration, 1990

technical advisory committee definition: **H.R. 2819, Biomass Research and Development Act of 1999 and H.R. 2827, National Sustainable Fuels and Chemicals Act of 1999** Donald Hernandez, United States. Congress. House. Committee on Science. Subcommittee on Energy and Environment, 1993-10

Related to technical advisory committee definition

Technical - YouTube My channel has grown an insane amount since the start of the year, gaining over 45 thousand subscribers. You guys have probably been the biggest reason I've been able to keep pushing

Home - Technical People We are the one-stop online source for Tech Jobs, Engineering Jobs, IT Jobs and technical staffing. Whether you need to post a job online and hire temporarily for a specific project, or

71 Technical Skills For Your Resume (And What Are Technical Technical skills allow you to perform a specific task and are often considered a "hard skill" that must be learned. Almost every profession requires some type of technical skill.

TECHNICAL - Meaning & Translations | Collins English Dictionary Master the word "TECHNICAL" in English: definitions, translations, synonyms, pronunciations, examples, and

grammar insights - all in one complete resource

28 Synonyms & Antonyms for TECHNICAL | Find 28 different ways to say TECHNICAL, along with antonyms, related words, and example sentences at Thesaurus.com

End-to-End IT Solutions for Chicago Businesses | Technical Doctor Technical Doctor understands your network infrastructure is the backbone of your company's daily operations. We offer expert IT support services that quickly address problems and make sure

TECHNICAL - 1. A visit to any of these historical, technical, ethnic, or academic museums is well worth the time.

Unbiased hardware comparisons - Technical City Our computer hardware comparisons assist you in making purchasing decisions

TECHNICAL Definition & Meaning - Merriam-Webster The meaning of TECHNICAL is having special and usually practical knowledge especially of a mechanical or scientific subject. How to use technical in a sentence

Professional vs. Technical — What's the Difference? Professional careers often require advanced education and focus on theoretical knowledge, whereas technical roles are skill-based, emphasizing practical applications

Technical - YouTube My channel has grown an insane amount since the start of the year, gaining over 45 thousand subscribers. You guys have probably been the biggest reason I've been able to keep pushing

Home - Technical People We are the one-stop online source for Tech Jobs, Engineering Jobs, IT Jobs and technical staffing. Whether you need to post a job online and hire temporarily for a specific project, or

71 Technical Skills For Your Resume (And What Are Technical Technical skills allow you to perform a specific task and are often considered a "hard skill" that must be learned. Almost every profession requires some type of technical skill.

TECHNICAL - Meaning & Translations | Collins English Dictionary Master the word "TECHNICAL" in English: definitions, translations, synonyms, pronunciations, examples, and grammar insights - all in one complete resource

28 Synonyms & Antonyms for TECHNICAL | Find 28 different ways to say TECHNICAL, along with antonyms, related words, and example sentences at Thesaurus.com

End-to-End IT Solutions for Chicago Businesses | Technical Doctor Technical Doctor understands your network infrastructure is the backbone of your company's daily operations. We offer expert IT support services that quickly address problems and make sure

TECHNICAL - 1. A visit to any of these historical, technical, ethnic, or academic museums is well worth the time.

Unbiased hardware comparisons - Technical City Our computer hardware comparisons assist you in making purchasing decisions

TECHNICAL Definition & Meaning - Merriam-Webster The meaning of TECHNICAL is having special and usually practical knowledge especially of a mechanical or scientific subject. How to use technical in a sentence

Professional vs. Technical — What's the Difference? Professional careers often require advanced education and focus on theoretical knowledge, whereas technical roles are skill-based, emphasizing practical applications

Technical - YouTube My channel has grown an insane amount since the start of the year, gaining over 45 thousand subscribers. You guys have probably been the biggest reason I've been able to keep pushing

Home - Technical People We are the one-stop online source for Tech Jobs, Engineering Jobs, IT Jobs and technical staffing. Whether you need to post a job online and hire temporarily for a specific project, or

71 Technical Skills For Your Resume (And What Are Technical Technical skills allow you to perform a specific task and are often considered a "hard skill" that must be learned. Almost every

profession requires some type of technical skill.

TECHNICAL - Meaning & Translations | Collins English Dictionary Master the word "TECHNICAL" in English: definitions, translations, synonyms, pronunciations, examples, and grammar insights - all in one complete resource

28 Synonyms & Antonyms for TECHNICAL | Find 28 different ways to say TECHNICAL, along with antonyms, related words, and example sentences at Thesaurus.com

End-to-End IT Solutions for Chicago Businesses | Technical Doctor Technical Doctor understands your network infrastructure is the backbone of your company's daily operations. We offer expert IT support services that quickly address problems and make sure

TECHNICAL - 1. A visit to any of these historical, technical, ethnic, or academic museums is well worth the time.

Unbiased hardware comparisons - Technical City Our computer hardware comparisons assist you in making purchasing decisions

TECHNICAL Definition & Meaning - Merriam-Webster The meaning of TECHNICAL is having special and usually practical knowledge especially of a mechanical or scientific subject. How to use technical in a sentence

Professional vs. Technical — What's the Difference? Professional careers often require advanced education and focus on theoretical knowledge, whereas technical roles are skill-based, emphasizing practical applications

Technical - YouTube My channel has grown an insane amount since the start of the year, gaining over 45 thousand subscribers. You guys have probably been the biggest reason I've been able to keep pushing

Home - Technical People We are the one-stop online source for Tech Jobs, Engineering Jobs, IT Jobs and technical staffing. Whether you need to post a job online and hire temporarily for a specific project, or

71 Technical Skills For Your Resume (And What Are Technical Technical skills allow you to perform a specific task and are often considered a "hard skill" that must be learned. Almost every profession requires some type of technical skill.

TECHNICAL - Meaning & Translations | Collins English Dictionary Master the word "TECHNICAL" in English: definitions, translations, synonyms, pronunciations, examples, and grammar insights - all in one complete resource

28 Synonyms & Antonyms for TECHNICAL | Find 28 different ways to say TECHNICAL, along with antonyms, related words, and example sentences at Thesaurus.com

End-to-End IT Solutions for Chicago Businesses | Technical Doctor Technical Doctor understands your network infrastructure is the backbone of your company's daily operations. We offer expert IT support services that quickly address problems and make sure

TECHNICAL - 1. A visit to any of these historical, technical, ethnic, or academic museums is well worth the time.

Unbiased hardware comparisons - Technical City Our computer hardware comparisons assist you in making purchasing decisions

TECHNICAL Definition & Meaning - Merriam-Webster The meaning of TECHNICAL is having special and usually practical knowledge especially of a mechanical or scientific subject. How to use technical in a sentence

Professional vs. Technical — What's the Difference? Professional careers often require advanced education and focus on theoretical knowledge, whereas technical roles are skill-based, emphasizing practical applications

Technical - YouTube My channel has grown an insane amount since the start of the year, gaining over 45 thousand subscribers. You guys have probably been the biggest reason I've been able to keep pushing

Home - Technical People We are the one-stop online source for Tech Jobs, Engineering Jobs, IT Jobs and technical staffing. Whether you need to post a job online and hire temporarily for a specific

project, or

71 Technical Skills For Your Resume (And What Are Technical Technical skills allow you to perform a specific task and are often considered a “hard skill” that must be learned. Almost every profession requires some type of technical skill.

TECHNICAL - Meaning & Translations | Collins English Dictionary Master the word "TECHNICAL" in English: definitions, translations, synonyms, pronunciations, examples, and grammar insights - all in one complete resource

28 Synonyms & Antonyms for TECHNICAL | Find 28 different ways to say TECHNICAL, along with antonyms, related words, and example sentences at Thesaurus.com

End-to-End IT Solutions for Chicago Businesses | Technical Doctor Technical Doctor understands your network infrastructure is the backbone of your company’s daily operations. We offer expert IT support services that quickly address problems and make sure

TECHNICAL - 1. A visit to any of these historical, technical, ethnic, or academic museums is well worth the time.

Unbiased hardware comparisons - Technical City Our computer hardware comparisons assist you in making purchasing decisions

TECHNICAL Definition & Meaning - Merriam-Webster The meaning of TECHNICAL is having special and usually practical knowledge especially of a mechanical or scientific subject. How to use technical in a sentence

Professional vs. Technical — What’s the Difference? Professional careers often require advanced education and focus on theoretical knowledge, whereas technical roles are skill-based, emphasizing practical applications

Related to technical advisory committee definition

Technical Advisers Push for Details on Transit Referendum (Nashville Scene1y) Two dozen people gathered Thursday for the inaugural meeting of Mayor Freddie O’Connell’s Technical Advisory Committee, one of two transit initiative advisory committees meant to inform a forthcoming

Technical Advisers Push for Details on Transit Referendum (Nashville Scene1y) Two dozen people gathered Thursday for the inaugural meeting of Mayor Freddie O’Connell’s Technical Advisory Committee, one of two transit initiative advisory committees meant to inform a forthcoming

Draft transit plan maps show countywide bus expansion (Nashville Post1y) Dedicated rapid transit lanes and new WeGo routes are at the center of Mayor Freddie O’Connell’s proposed transit plan, according to maps presented by his top transportation aides at a meeting with

Draft transit plan maps show countywide bus expansion (Nashville Post1y) Dedicated rapid transit lanes and new WeGo routes are at the center of Mayor Freddie O’Connell’s proposed transit plan, according to maps presented by his top transportation aides at a meeting with

Update on scoping phase for inter-city, Merrifield bridge projects presented to Technical Advisory Committee (Grand Forks Herald2y) EAST GRAND FORKS – Following a kickoff meeting for the scoping phase of the inter-city and Merrifield bridge projects on April 7, members of the Metropolitan Planning Organization’s Technical Advisory

Update on scoping phase for inter-city, Merrifield bridge projects presented to Technical Advisory Committee (Grand Forks Herald2y) EAST GRAND FORKS – Following a kickoff meeting for the scoping phase of the inter-city and Merrifield bridge projects on April 7, members of the Metropolitan Planning Organization’s Technical Advisory

Huntsman Exploration Announces the Formation of Technical Advisory Committee and the Appointment of Tony M. Ricci, CPA, CA, to the Committee (Yahoo Finance1mon) Vancouver, British Columbia--(Newsfile Corp. - September 15, 2025) - Huntsman Exploration Inc. (TSXV: HMAN) (the "Company" or "Huntsman") is pleased to announce the establishment of a technical
Huntsman Exploration Announces the Formation of Technical Advisory Committee and the Appointment of Tony M. Ricci, CPA, CA, to the Committee (Yahoo Finance1mon) Vancouver,

British Columbia--(Newsfile Corp. - September 15, 2025) - Huntsman Exploration Inc. (TSXV: HMAN) (the "Company" or "Huntsman") is pleased to announce the establishment of a technical **DOD advisory committees must prove 'warrior ethos' in new directive** (Military Times7mon)
The Defense Advisory Committee on Women in the Services is one of many Pentagon advisory committees being asked to justify their existence. (Chief Master Sgt. Jaimee Freeman/Air Force) As new Defense

DOD advisory committees must prove 'warrior ethos' in new directive (Military Times7mon)
The Defense Advisory Committee on Women in the Services is one of many Pentagon advisory committees being asked to justify their existence. (Chief Master Sgt. Jaimee Freeman/Air Force) As new Defense

Back to Home: <https://staging.devenscommunity.com>